

Last Update: July 2021



UNJSPF

United Nations Joint
Staff Pension Fund

The Fund in brief

2021

Table of Contents

General Overview	02
Overview of the 2020 Fund's Financial Statements	05
Actuarial Matters and Asset Liability Management	06
Member Organizations	08
Regulations and Rules	10
Governance	11
Participation and Benefits	16
Investments	18
Administrative Budget	22
Milestones	24

General Overview

The United Nations Joint Staff Pension Fund - also known by its acronym **UN-JSPF** in English or **CCPPNU** in French - was established in 1949 by the United Nations General Assembly (UNGA) to provide retirement, death, disability and related benefits for staff upon cessation of their services with the United Nations and the other organizations admitted to membership in the Fund.

The Fund comprises the staff of the United Nations and 24 other organizations admitted to membership in the Fund. As at 31 December 2020, the Fund had 134,632 participants and 80,346 retirees and beneficiaries.

The Fund's Regulations and Pension Adjustment System are approved by the UNGA, and the Board approves the Administrative Rules and Rules of Procedure of the Fund. The Fund is administered by the United Nations Joint Staff Pension Board, the Chief Executive of Pension Administration, a staff pension committee for each member organization, and a secretariat to each

such committee.

Investments are managed by the Office of Investment Management (OIM), which reports to the United Nations Secretary-General through his Representative for the investment of the assets of the Fund. The position of Secretary of the Pension Board was created by the UNGA in 2018 and reports to the Pension Board.

The Fund has offices in New York (United States) and Geneva (Switzerland) and two liaison offices, one in Nairobi (Kenya) and one in Bangkok (Thailand).

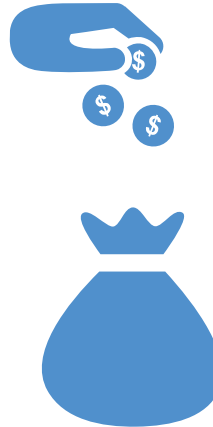
Key Figures

As at 31 December 2020

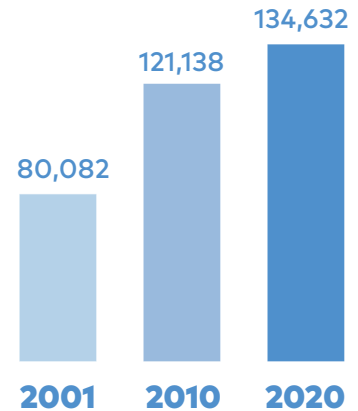
134,632

PARTICIPANTS

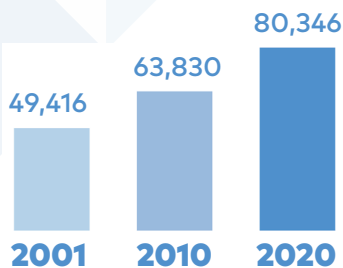
US\$2.8 billion
(total contributions
employees and employers)



NUMBER OF PARTICIPANTS



NUMBER OF PERIODIC BENEFITS AWARD



THE FUND PAYS

80,346

PERIODIC BENEFITS

US\$2.8 billion



As at 30 June 2021

91.4%

OF INITIAL BENEFIT ENTITLEMENT
CASES ARE BEING PROCESSED
WITHIN 15 BUSINESS DAYS

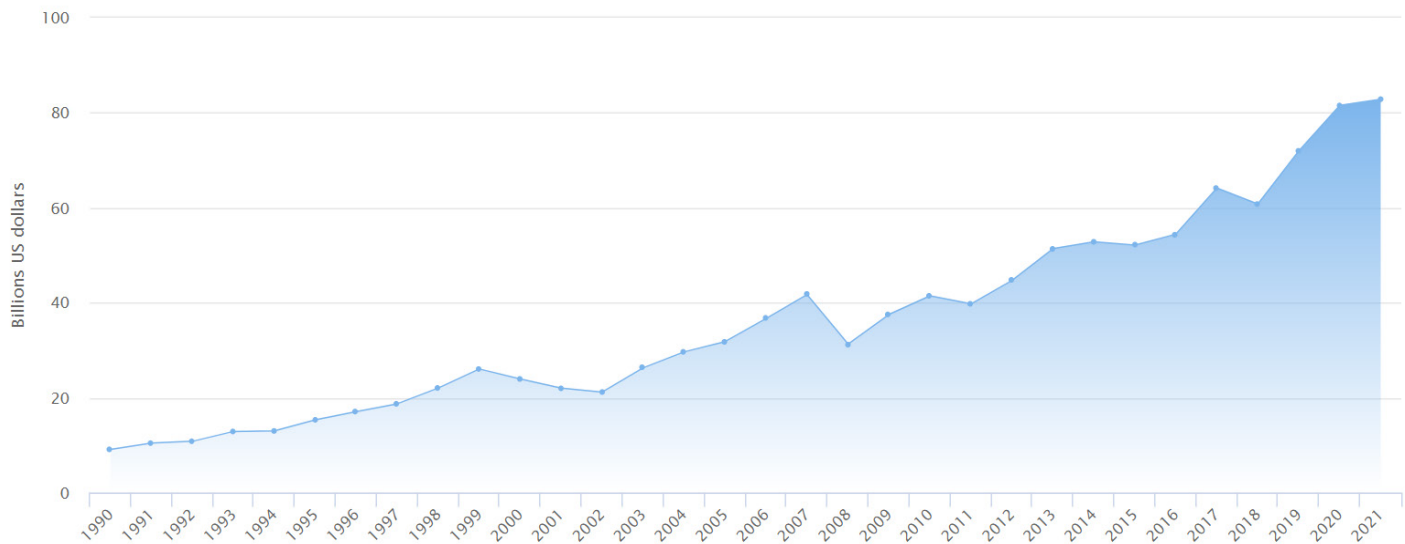


Market Value of Assets

As of 30 June 2021

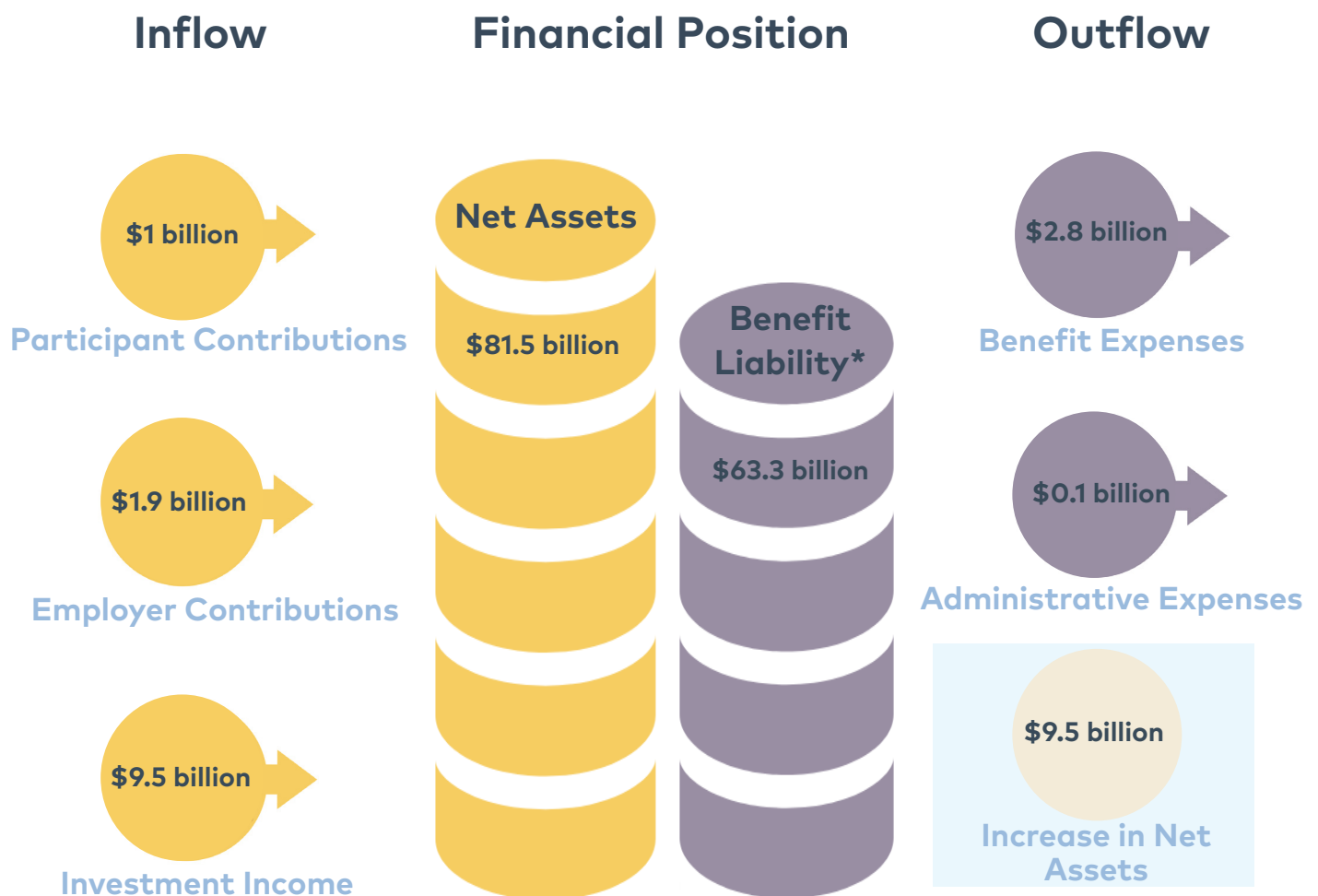
US\$87 billion*

(Billions of USD)



*This number is not final and it is unaudited.

Overview of the 2020 Fund's Financial Statements



*Total Actuarial Present Value of Accumulated Plan Benefits with Pension Adjustments

Actuarial Matters and Asset Liability Management

Actuarial Valuation: The Fund is fully funded

Every two years, an actuarial valuation of the Fund is completed by the Consulting Actuary and reviewed by the Committee of Actuaries (see P.12). The valuation determines the present and future liabilities of the Fund and compares that to current and projected Fund assets, respectively.

The latest regular valuation was performed as of 31 December 2019. **The Fund was found to be in a strongly funded position, as it had been for the past two valuations** (see table below). The current funded ratio is 107.1%, which was obtained by dividing the actuarial value of assets (i.e. US\$67,816 million) by the actuarial value of the accrued benefits (i.e. US\$63,343 million).*

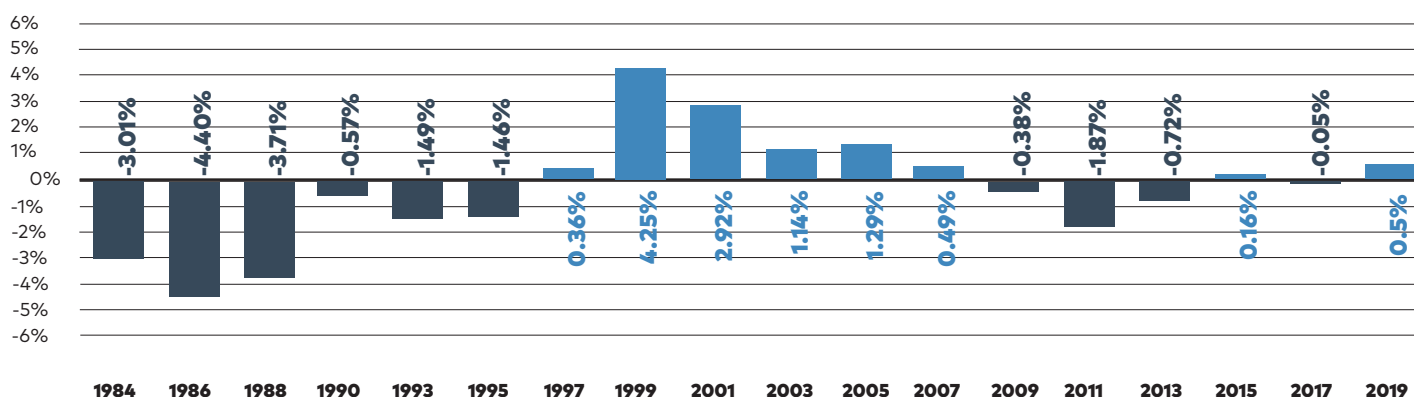
Historical funded ratios for valuations

1999	2001	2003	2005	2007	2009	2011	2013	2015	2017	2019
113	106	95	92	95	91	86	91	101	103	107

Furthermore, the actuarial valuation revealed a small surplus of 0.5% of pensionable remuneration, well within the corridor of +/-2% of pensionable remuneration recommended by the Fund's actuaries, which indicates that the Fund is very close to actuarial balance and is considered to be well funded.

*Actuarial valuations differ from the annual Financial Statements' ones as they are based on more conservative assumptions.

Historical differences between required and actual contributions rate



Asset-Liability Management: No expected future liquidity problems for the next 30 years

Every four years, a consultant performs an Asset Liability Management (ALM) Study that evaluates the assets together with the liabilities of the Fund and is reviewed by the FSALM Committee (see P.13). The ALM Study uses long-term capital market assumptions to model the assets and develop the optimal strategic asset allocation which will help to deliver on the obligations of the Fund.

The last asset-liability management study was submitted to the 66th session of the Pension Board in July 2019. The Board took note of the results of the 2019 asset-liability management study and the conclusions of the Committee of Actuaries and the FSALM Committee, specifically: (a) The real rate of return earned by the Fund continues to be the most significant factor in maintaining solvency; (b) The 23.7% contribution rate continues to be appropriate; (c) There are no expected future liquidity problems for the projected 30 years of the study, even though it is anticipated that benefits will exceed contributions in coming years in the context of the growing maturity of the Fund.

Member Organizations

As of 31 December 2020, the member organizations of the Fund are the following:

Member Organizations		Number of Participants	Year of Admission
UNITED NATIONS	UN	85,363	1949
FOOD AND AGRICULTURE ORGANIZATION	FAO	11,760*	1950
WORLD HEALTH ORGANIZATION	WHO	11,056	1949
INTERNATIONAL ORGANIZATION FOR MIGRATION	IOM	6,897	2007
INTERNATIONAL LABOUR ORGANIZATION	ILO	3,939	1953
INTERNATIONAL ATOMIC ENERGY AGENCY	IAEA	2,802	1958
UNITED NATIONS EDUCATIONAL, SCIENTIFIC, AND CULTURAL ORGANIZATION	UNESCO	2,539	1951
INTERNATIONAL CRIMINAL COURT	ICC	1,230	2004
WORLD INTELLECTUAL PROPERTY ORGANIZATION	WIPO	1,216	1977
INTERNATIONAL CIVIL AVIATION ORGANIZATION	ICAO	761	1951
INTERNATIONAL TELECOMMUNICATION UNION	ITU	748	1960
UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION	UNIDO	712	1986
INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT	IFAD	612	1977
SPECIAL TRIBUNAL FOR LEBANON	STL	449	2009
WORLD METEOROLOGICAL ORGANIZATION	WMO	374	1952
INTERNATIONAL MARITIME ORGANIZATION	IMO	365	1959
COMPREHENSIVE NUCLEAR-TEST-BAN TREATY ORGANIZATION	CTBTO	300	2019
INTERNATIONAL CENTRE FOR GENETIC ENGINEERING AND BIOTECHNOLOGY	ICGEB	175	1996
UNITED NATIONS WORLD TOURISM ORGANIZATION	UNWTO	89	1996
INTER-PARLIAMENTARY UNION	IPU	47	2005
INTERNATIONAL CENTRE FOR THE STUDY OF PRESERVATION AND THE RESTORATION OF CULTURAL PROPERTY	ICCROM	45	1981
INTERNATIONAL SEABED AUTHORITY	ISA	43	1998
INTERNATIONAL TRIBUNAL FOR THE LAW OF THE SEA	ITLOS	41	1997
EUROPEAN AND MEDITERRANEAN PLANT PROTECTION ORGANIZATION	EPPO	20	1983
WASSENSAAR ARRANGEMENT ON EXPORT CONTROLS FOR CONVENTIONAL ARMS AND DUAL-USE GOODS & TECHNOLOGIES	WA	14	2021

* The World Food Programme (WFP) shares with FAO the same Staff Pension Committee. This number includes 8,223 WFP participants.

Transfer Agreements

Currently, the Fund has signed Transfer Agreements with 22 entities, which allows UNJSPF participants to transfer their pension rights to a non-member organization, or vice versa when a staff member joins a member organization of the UNJSPF and is eligible to participate in the UNJSPF.

Below is a list of the current Transfer Agreements the Fund has entered into:

- [African Development Bank \(AfDB\)](#)
- [Asian Development Bank \(ADB\)](#)
- [Council of Europe \(CoE\)](#)
- [European Bank for Reconstruction and Development \(EBRD\)](#)
- [European Centre for Medium Range Weather Forecast \(ECMWF\)](#)
- [European Communities \(EC\)](#)
- [European Free Trade Association \(EFTA\)](#)
- [European Organization for the Safety of Air Navigation \(Eurocontrol\)](#)
- [European Organization for the Exploitation of Meteorological Satellites \(EUMETSAT\)](#)
- [European Space Agency \(ESA\)](#)
- [European Union Institute for Security Studies \(EUISS\)](#)
- [European Union Satellite Centre \(SatCen\)](#)
- [Government of Canada](#)
- [Inter-American Development Bank \(IDB\)](#)
- [International Monetary Fund \(IMF\)](#)
- [North Atlantic Treaty Organization \(NATO\)](#)
- [Organization for Economic Co-operation and Development \(OECD\)](#)
- [Organization for the Prohibition of Chemical Weapons \(OPCW\)](#)
- [Organization for Security and Co-operation in Europe \(OSCE\)](#)
- [Universal Postal Union \(UPU\)](#)
- [World Bank](#)
- [World Trade Organization \(WTO\)](#)

Regulations and Rules



Photo credit: UN Photo

The Regulations of the Fund were adopted by the United Nations General Assembly by resolution 248 (III), effective 23 January 1949, and have been amended by the General Assembly a number of times since then, following recommendations by and consultation with the United Nations Joint Staff Pension Board.

The UNJSPF Regulations, together with the

Administrative Rules, Rules of Procedure and Pension Adjustment System, set out the governance of the Fund, the benefits that are payable and how they are administered, and the rules of procedure for the proceedings of the Pension Board and the Staff Pension Committee of each member organization. In addition, the Fund's appeals process is found in the Administrative Rules.

Governance

The Fund is administered by the United Nations Joint Staff Pension Board, the Chief Executive of Pension Administration, a staff pension committee for each member organization, and a secretariat to each such committee. The governance of the Fund has been high on the agenda of the Pension Board and the UNGA for the past 2 years. An independent position of Secretary of the Pension Board was created by the UNGA resolution A/RES/74/263 effective 1 January 2020. A report on governance from an independent entity, Mosaic, was submitted together with the 2020 Pension Board report to the UNGA. Governance was the topic of the extraordinary Board session of February 2021 and was on the Board's agenda at its 69th session in July 2021.

Fund Administration

United Nations Joint Staff Pension Board


Function: The Pension Board formulates recommendations for approval by the United Nations General Assembly including budget, changes to the Regulations and Rules, and governance. It also reports on the long-term solvency (30 or more years) of the Fund and makes observations and suggestions on the investment policy from time to time.

Composition: The Pension Board is composed of 33 members; 11 members represent governing bodies of the member organizations, 11 members are appointed by the chief administrative officers of the

member organizations, and 11 members are elected by participants in service. Attendance at Board sessions includes other categories without voting rights such as representatives of retirees.

Standing Committee

Function: The Pension Board appoints a Standing Committee that has the power to act on behalf of the Board when the latter is not in session. The Committee also considers appeals of decisions of the Staff Pension Committees by participants and of decisions of the Chief Executive Officer of the Fund by retirees and other beneficiaries.



Composition: The Committee is composed of 15 members; 5 members represent the governing bodies of the member organizations, 5 members are appointed by the chief administrative officers of the member organizations, and 5 members are elected by participants in service. In addition, the representatives of retirees participate without voting rights.

Staff Pension Committees (SPC) and their Secretaries

Function: For each member organization, a Staff Pension Committee administers the participation in the Fund of its staff members and has the power to determine incapacity for the purpose of the award of disability benefits.

Composition: Each Staff Pension Committee is composed of an equal number of members representing (i) the governing body, (ii) the chief administrative officer, and (iii) the participants in service.

Secretaries: The Fund Secretariat acts as the secretariat to the United Nations Staff Pension Committee (UNSPC). The Secretaries of Staff Pension Committees of other member organizations are appointed by the chief administrative officer of each member organization on the recommendation of the respective Staff Pension Committee.

Pension Board Committees and Working Groups

Committee of Actuaries

Function: The Committee of Actuaries advises the Pension Board on actuarial questions arising out of the operation of the Fund's Regulations.

Composition: The Committee consists of 5 plus ad hoc members independent actuaries respected in their field from around the world. The members are appointed by the United Nations Secretary-General upon the recommendation of the Pension Board.

Fund Solvency and Assets and Liabilities Monitoring Committee (FSALM)

Function: The FSALM Committee monitors the solvency of the Fund and provides advice and recommendations to the Pension Board on asset-liability matters.

Composition: The FSALM Committee is composed of 6 members designated by the Pension Board; 2 from each of the three constituent groups of the Board, as well as 2 additional members designated by Federation of Associations of Former International Civil Servants (FAFICS).

Audit Committee

Function: The Audit Committee provides assistance to the Board in fulfilling its oversight responsibility relating to: (a) the performance and independence of the internal audit function; (b) the accounting and financial audit reporting processes of the UNJSPF; (c) adherence to the Internal Audit Charter of the Fund, and UNJSPF Regulations and Administrative Rules relating to audits.

Composition: The Committee has 6 members reflecting the tripartite composition of the Pension Board, 2 external expert members and 1 representative of FAFICS.

In addition to the above permanent committees, the Pension Board has created ad hoc working groups:

- the Budget Working Group*
- the Governance Working Group
- the Succession Planning Committee

These working groups adhere to the tripartite composition and include representatives of FAFICS.

*The Pension Board has decided in its 67th session to establish the Budget Working Group as a permanent committee.

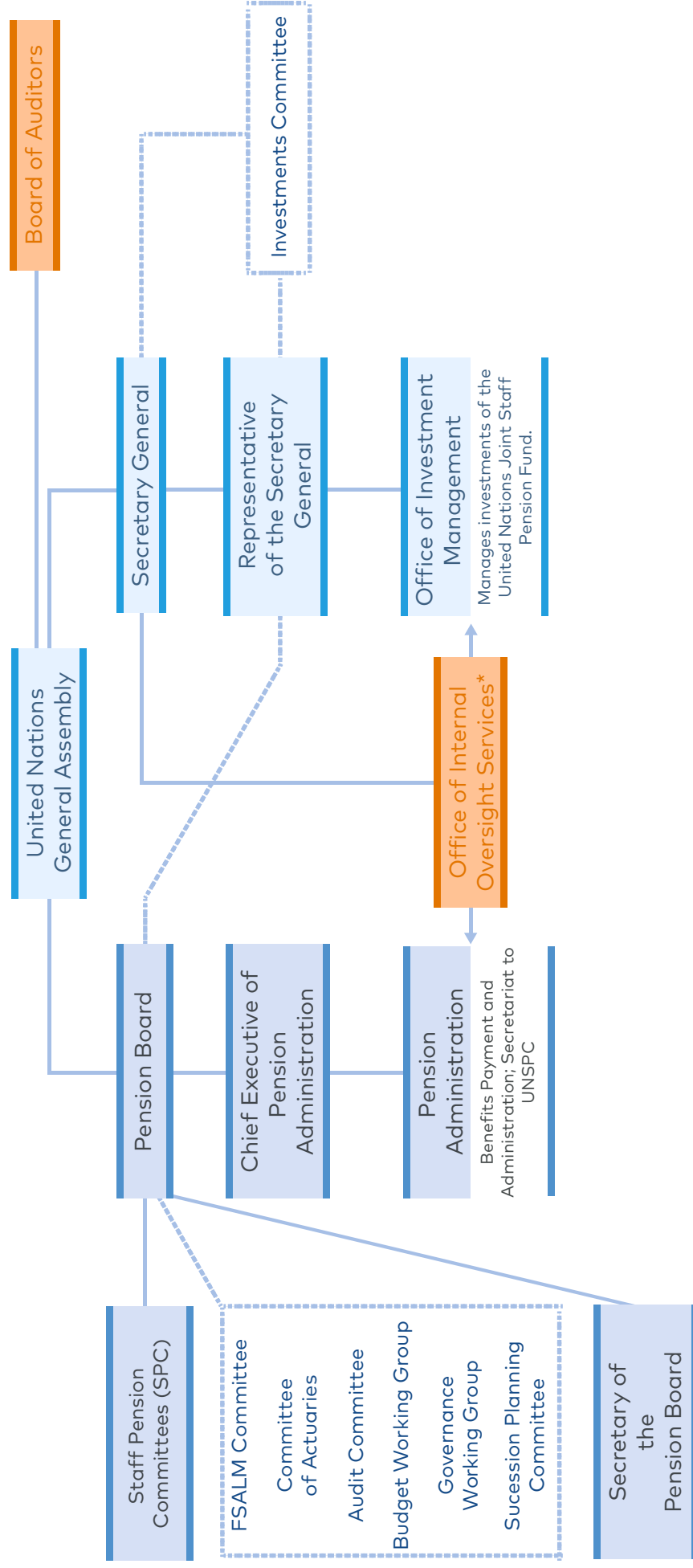
Investments Committee

Function: The Investments Committee advises the United Nations Secretary-General on the investment of the assets of the Fund.

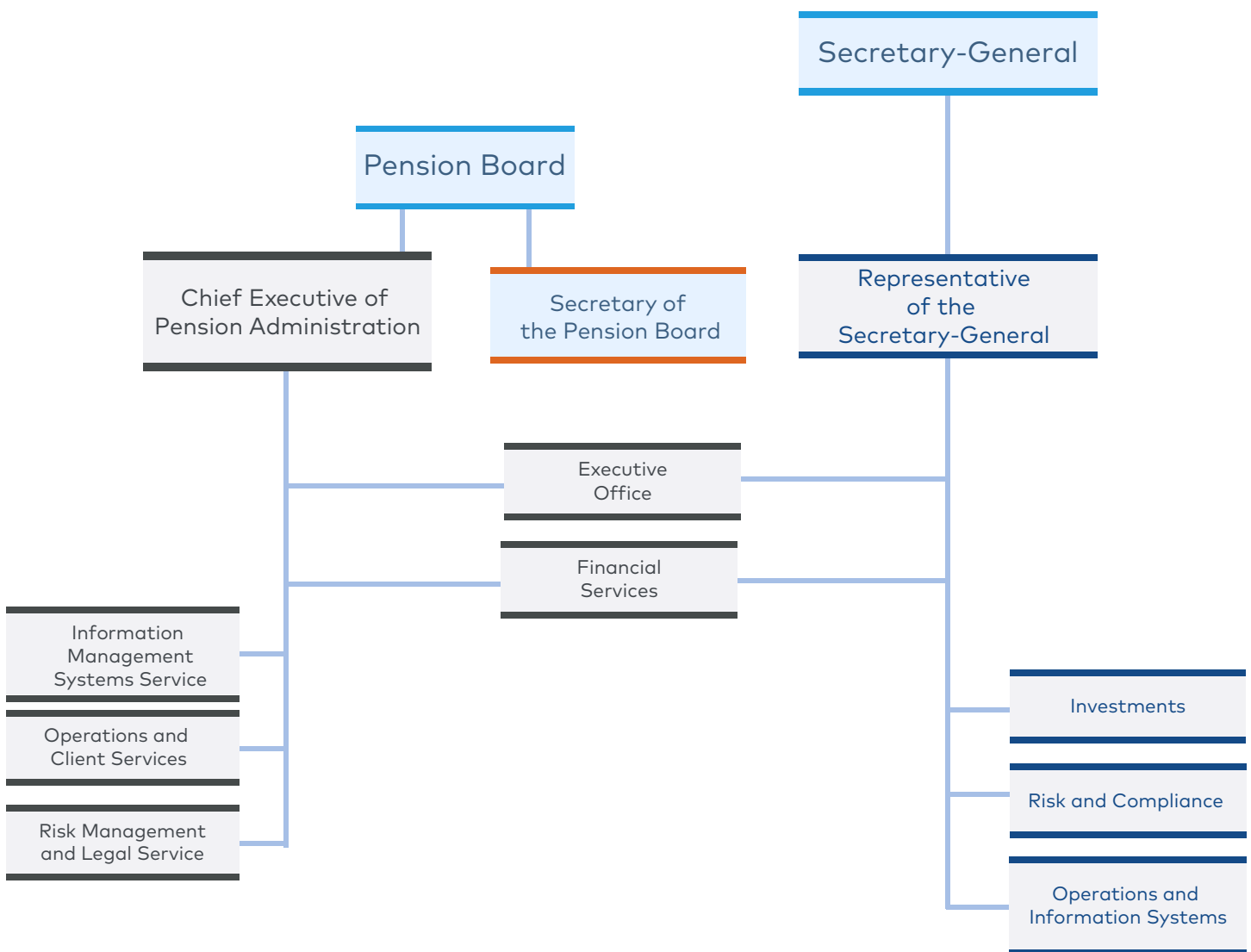
Composition: The Committee consists of 9 members plus ad hoc members appointed

by the United Nations Secretary-General after consultation with the Pension Board and the United Nations Advisory Committee on Administrative and Budgetary Questions (ACABQ), subject to confirmation by the United Nations General Assembly.

Governance Chart



Organization Chart



Participation and Benefits

Participation

Staff members of each member organization with an appointment of six-months or longer become participants in the Fund. Each month, a percentage of the participant's pensionable remuneration is paid to the Fund, and the employing organization pays double the amount as its share of the contributions.



Defined Benefit Plan

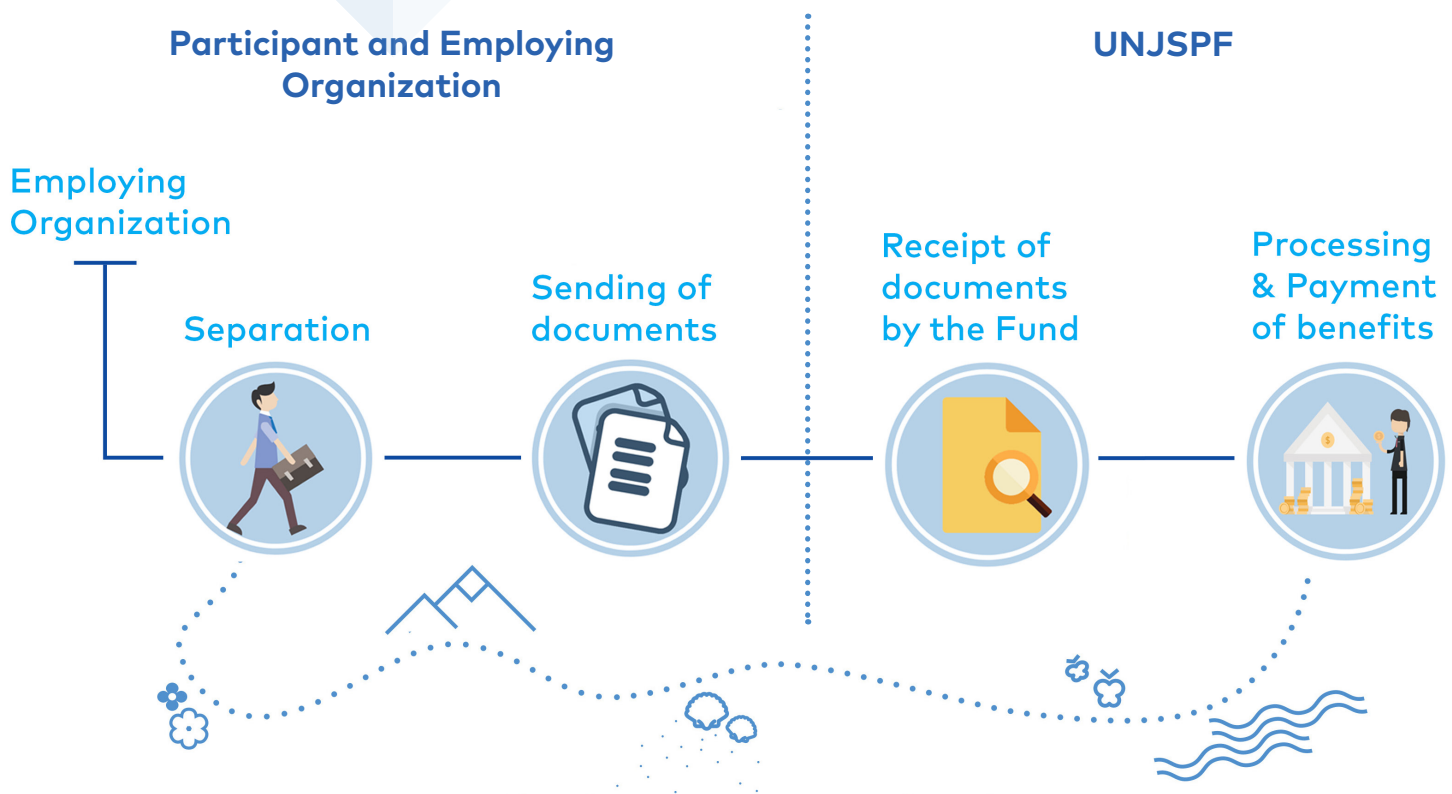
When a monthly payment option is selected by a participant, the Fund guarantees such payment, defined by a formula using service and pensionable remuneration. Therefore, benefits are not dependent on investment return or longevity. Risks are assumed by the member organizations and shared by participants through the level of contributions paid to the Fund.

Retirement, Death and Disability Benefits

Participants in the UNJSPF vest after 5 years of participation except in the event of death and disability where vesting is immediate. When they leave their employing organization, participants can opt for a withdrawal settlement (lump sum) or, if they have more than 5 years of service, a periodic benefit. Children and surviving spouses are also eligible to receive benefits.

Separation to Benefit Process

The process from separation to submission and receipt of all required documentation and information to the Fund.

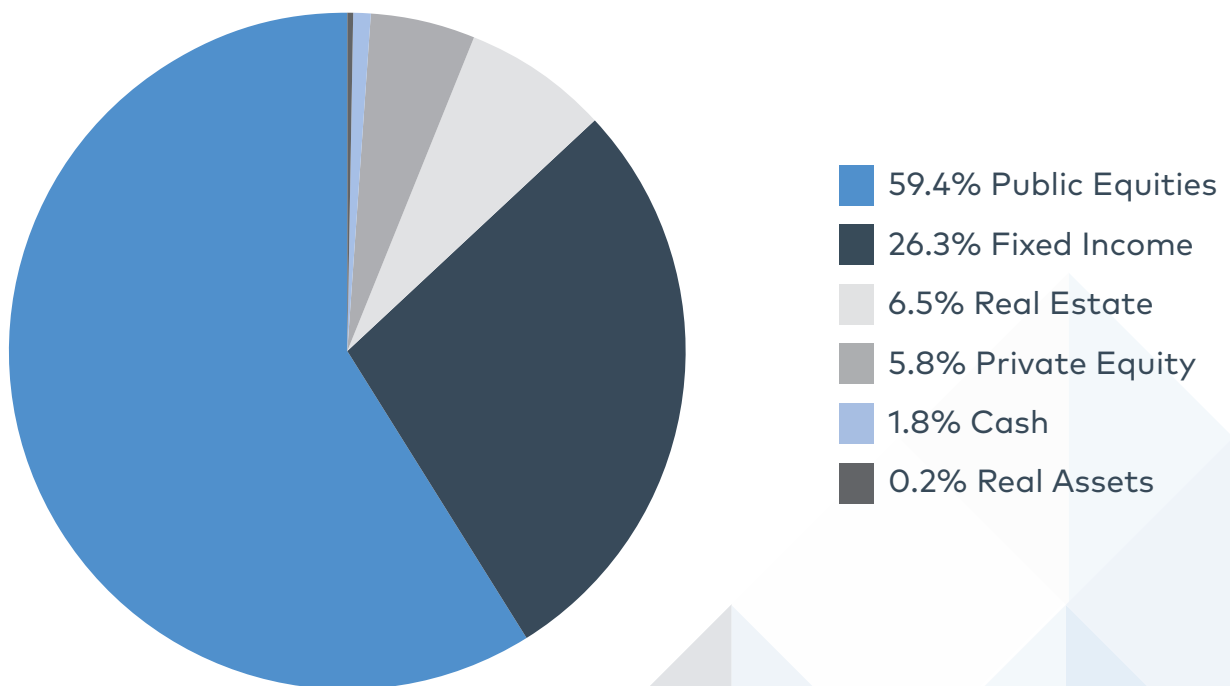


- A UNJSPF benefit cannot be processed without the required separation documents from the employing organization and the former participant.
- The Fund engages actively with member organizations to make sure the separation documents are received in a timely manner.

Investments

As of 30 June 2021 the Office of Investment Management managed a multi-asset class, global investment portfolio worth approximately US\$87 billion, 83% of which is actively managed in-house. The Fund invests in regions such as North America, Europe, Asia, Latin America and the Caribbean, and Africa. Investments are made across multiple asset classes that include global equities, global fixed income, private equity, real estate and infrastructure (real assets).

Asset Breakdown*



*As of 30 June 2021.

Long-Term and Short-Term Investment Objectives

The Fund's current "Long-Term Investment Objective" is to meet or exceed a 3.5% real rate of return (net of inflation, as measured by the US Consumer Price Index) in US dollar terms annualized over the long-term (15 years and longer). The Fund's current "Short-Term Investment Objective" is to meet or exceed the return of the Policy Benchmark over the short-term (3 years). In aiming to prudently meet its long-term obligations, the Fund must ensure an adequate level of investment return on its assets while being mindful of the approved Risk Appetite Statement and the requirements posed by its liabilities.

Investment Policy

The management of the investment of the assets of the UNJSPF is the fiduciary responsibility of the Secretary-General (SG) of the United Nations, in consultation with an Investments Committee, and in light of the observations and suggestions, made from time to time, by the Pension Board on the investment policy. The Representative of the Secretary-General (RSG) has been delegated the responsibility and authority to act on behalf of the SG in all matters relating to the investment. Investments must, at the time of initial review, meet the criteria of safety, profitability, liquidity and convertibility. Investments are carried out within the framework of an Investment Policy Statement (IPS) which is usually updated comprehensively subsequent to the completion of an Asset-Liability Management (ALM) study, conducted once every four years (see page 07). The Investment Policy Statement was last updated in August 2019 and is available on the OIM website.

Diversification of Investments

The Fund's policy of broad diversification continues to be a reliable strategy for improving the risk return profile of the Fund over the long-term. The Fund is unique among major pension funds in its commitment to diversifying its portfolio on a fully global basis. The Fund continually makes efforts to identify opportunities to diversify its investments by asset class and geographical regions. As of 31 December 2020, the Fund had investments in 97 countries/territories, including both developed and developing countries. This included direct securities investments in 48 countries/territories and 35 currencies, along with indirect investments in additional countries/territories through externally managed funds.

*Territories are entities which are not Member States of the United Nations.

Sustainable Investing

As OIM pursues its fiduciary responsibility of meeting its Long-Term Investment Objective, it also strives to be a leader in sustainable investing. We strongly believe that portfolios with a strong commitment to sustainability have the potential to provide returns that are superior to those of conventional portfolios, while exhibiting lower risk over the long term. This view has been supported by a large amount of academic research and literature.

The Investment Policy Statement (IPS) was updated in 2019 to integrate Sustainable considerations. OIM's sustainable investment strategy includes material Environmental, Social and Governance (ESG) considerations that are being integrated throughout the entire investment decision-making process. Our sustainable investment approach is based on three pillars:

- **Exclusionary:** Prohibits investments in tobacco, weapons, and thermal coal across the Fund's assets
- **ESG integration:** incorporation of ESG metrics in security selection across public equities and bonds. ESG due diligence for private market investments
- **Post-investment activities:** with external partners, we conduct proxy voting and engagement activities and aim to be active investors.

In 2020, OIM reached key milestones in its Sustainable Investing activities. OIM finalized the ESG Sustainable Investing Guidelines for all asset classes. Those Guidelines include references to the ESG integration process, Custom Benchmark usage and Universe Screening, portfolio analytics and database, etc.

2020 was also an important year for OIM's stewardship activities. Together with its external partners, OIM exercised its right to vote in nearly all meetings where OIM could vote (1,105 out of 1,122 or 98.5 per cent) and engaged with more than 500 companies globally.

In the second half of 2020, the Fund made significant progress regarding its Climate Change policy. The Fund finalized thermal coal divestment and joined the United Nations-convened Net-Zero Asset Owner Alliance and committed to implement the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD).

In June 2021, the Fund set new ambitious climate targets to reduce its investment-induced greenhouse gas emissions by 29% in 2021 and 40% by 2025. The UNJSPF will also monitor sector targets and intensify advocacy for climate action.

Impact of COVID-19 on the Fund's assets

OIM has not been immune to the COVID-19 crisis which started in the first quarter of 2020. The market value of the Fund's assets dropped to USD 63.03 billion as of 31 March 2020 from USD 71.97 billion as of 31 December 2019. As of 30 June 2021, the market value of the assets was roughly USD 87 billion. The key components that allowed the Fund to recover were the benefit of being a long-term investor and the firm conviction of adhering to the strategic asset allocation.

Administrative Budget

The UNJSPF's administrative budget is funded through contributions from its member organizations and participating staff members as well as investment income. The UNGA noted in its 2019 resolution 74/263 that "contributions of member organizations are resourced by Member States through the United Nations regular budget, extrabudgetary contributions and the budget of other participating member organizations". The Fund's resource requirements support its three entities: the secretariat of the Pension Board, Pension Administration, and the Office of Investment Management, as well as external and internal audit functions.

(Thousands of USD)

	2021
Secretariat of the Pension Board	1 289.6
Pension Administration	61 037.2
Office of Investment Management	46 806.6
Audit	2 079.3
Extrabudgetary	88.8
Total	111 301.5

Relation with the UN Regular Budget – The New Cost-Sharing Methodology

In addition to the administration of the Fund, the Pension Administration also serves as the secretariat of the United Nations Staff Pension Committee (UNSPC) on behalf of the United Nations (including its Funds and Programmes), whereas all other member organizations administer their own Staff Pension Committee.

The United Nations reimburses the Fund for the expenses incurred in providing services in relation to the UNSPC. As the Fund's host organization, the United Nations also provides a number of administrative services to the UNJSPF and charges the Fund accordingly.

The UN General Assembly endorsed in its 2019 resolution 74/263 a revised measurement methodology of the valuation of the services exchanged between the Fund and the United Nations better reflecting reality than the methodology applied until then.

The table below shows the financial impact of this cost sharing between the UN and the UNJSPF.

	(Millions of USD)
	2021
UNSPC services provided by the UNJSPF (payment from the UN)	7.8
Services provided by the UN (payment to the UN)	(3.1)
Net: Funds/Payment from the UN	4.7

Milestones



1949

Established as a defined benefit retirement fund.



1960s

Calculations were done manually.



1970s

Instability in currency exchange and high inflation became worrying and, by the late 1970s, markets deteriorated.



The End of 1990s

Started to show an important level of surplus of investments.



1990s

Began digitalizing some tasks and using computers for calculation.



1980s

The General Assembly requested new economic measures reducing benefits and increasing contributions.



2000s

United Nations Joint Staff Pension Board began making plans for modernization. The Fund's first website was established.



2010s

The UNJSPF built a new operation IT system (IPAS) and strengthened client services.



2020

A new strategy is developed to modernize Pension Administration.

The image features decorative geometric patterns in the corners. The top-left corner has a grid of squares in shades of gray and white, with a small dark blue triangle at the very top. The bottom-right corner has a series of overlapping triangles in shades of blue and gray.

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